



Crescent Purchasing Limited

**Annual Report and Consolidated Financial
Statements**

For the year ended 31 July 2024
Company registration no: 06774578

Charity Registration No. 1130461

CRESCENT PURCHASING LIMITED

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CRESCENT PURCHASING LIMITED

LEGAL AND ADMINISTRATIVE INFORMATION

CONSTITUTION

Crescent Purchasing Limited (CPL) is a company limited by guarantee and a registered charity governed by its memorandum and articles of association. CPL trades as Crescent Purchasing Consortium (CPC). The registered charity number is 1130461 and the company number is 06774578.

DIRECTORS AND TRUSTEES

The Directors of the charitable company ("the Charity") are its trustees for the purpose of charity law and throughout this report are collectively referred to as the Trustees.

F Bensihem, Finance and Procurement Officer, College of West Anglia

A J Comyn, (Chair) Deputy Chief Executive & Chief Financial Officer, Nottingham College

L Jenkins, Deputy Principal Finance and Resources, North Kent College

P Kane, Head of Estate and FM, Belfast Metropolitan College

S J Jacobs, Chief Executive, Professional Weirdos (Appointed 1st May 2024)

L R Sparrow, Coach, Mentor and Freelance Consultant (Appointed 1st May 2024)

D E Thornton, Managing Director, Thornton & Lowe (Appointed 1st May 2024)

A Williams, Director of School Improvement, Three Spires Trust (Appointed 1st May 2024)

Registered Office

Procurement House, Unit 23-25 Leslie Hough Way, Salford M6 6AJ.

Auditors

DJH Audit Limited, Bridge House, 157 Ashley Road, Hale, Altrincham WA14 2UT.

Bankers

NatWest, Leeds City Office, 8 Park Row, Leeds LS1 5HD.

Close Brothers Savings, 10 Crown Place, London EC2A 4FT.

Lloyds Bank plc, 1st Floor (East), 10 Gresham Street, London EC2V 7AE.

Nationwide Building Society, Kings Park Road, Moulton Park, Northampton NN3 6NW.

Solicitors

Weightmans LLP, No1 Spinningfields, Hardman Square, Manchester M3 3EB

Website

www.thecpc.ac.uk

CRESCENT PURCHASING LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) FOR THE YEAR ENDED 31 JULY 2024

The Trustees present their report together with the consolidated financial statements for the Charity and its subsidiaries for the year ended 31 July 2024 which are also prepared to meet the requirements for the Directors' report for Companies House purposes.

The legal and administrative information set out on page 1 forms part of this report. The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association and Accounting and Reporting by Charities: Statement of Recommended Practice applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015).

Vision and Mission

The vision of the Charity is to be the procurement services partner of choice for the education sector and through its work, help the sector to enhance teaching and learning. The mission of the Charity is to provide outstanding procurement services to members and clients.

Report of the Trustees

CPL was established in 1999 as Crescent Further Education Limited by the University of Salford to facilitate collaborative purchasing in the Further Education sector.

CPL was established as a charity in November 2009 following a buy out from the University of Salford, to enable the Further Education sector to operate and develop CPL and to promote professional purchasing. CPL works to this end in collaboration with the Department for Education and shares frameworks with the United Kingdom University Purchasing Consortia (UKUPC).

CPL also works in partnership with Dukefield Procurement on joint frameworks though notice has been served on this partnership. The parties will continue to work together through the remaining period of current frameworks.

CPL purchased Tenet Education Services (Tenet) and its wholly owned subsidiary Tenet Procurement Services (TPS) in 2017 and are collectively known as CPC. On 1 August 2024 Tenet will merge into its parent company, CPL. All trade, assets and liabilities will transfer into CPL after which Tenet will cease trading. On 2 August 2024 TPS changed its name to Crescent Services (TPS) Limited.

The Board of Trustees consists of representatives of members colleges, Multi-Academy Trusts and the private sector. The Managing Director of CPC resigned as a Trustee at the end of the year to avoid potential conflicts of interest with his role in running the charity. He remains a director of the subsidiary companies.

Resignations

N C Cassidy resigned from the Board on 1st June 2024.

J C Bentley resigned from the Board on 12th July 2024.

D N Pullein resigned from the Board on 12th July 2024.

D Lowe resigned from the Board on 31st July 2024.

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TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 JULY 2024

Trustee vacancies are advertised via social media channels and charityjob.co.uk. There is a bespoke induction pack and programme for all new Trustees. Trustees are not paid for their services.

The Board meets three times a year to determine strategy and to monitor progress. Day to day administration of CPC is delegated to the Managing Director and his employees. The group leadership team (GLT) is made up of five senior managers plus the Managing Director. The pay and remuneration of key personnel is agreed annually as part of the budget setting process. Each post is benchmarked against similar roles within similar sized organisations.

On 31 July 2024 CPC had 10,098 members, an increase in the year of 473. Membership consists primarily of English colleges, schools, academies and academy trusts and there are also institutions from Scotland, Northern Ireland and Wales.

Charitable objectives

The Charity's objects are to promote the efficiency and effectiveness of charities and the effective use of charitable resources for the benefit of the public by:

1. Providing services for further education, higher education, schools and other educational institutional bodies to promote good practice and enhance and improve their procurement activities.

CPC frameworks continue to provide excellent Value for Money for all members supported by a free helpdesk facility and personal technical support from the field based Regional Procurement Advisor team.

This is supported by a procurement managed service (which has recorded £11.3M of savings on current contract terms for 40 customers) and on-demand tendering services.

The Trustees are committed to ensuring that any excess surpluses are reinvested into the education sector. Since 2019 over £1.5Million has been identified as Designated and Restricted Funds for the purpose of reinvestment. £813,415 had been expended prior to the financial year with a further £231,366 spent during 23/24.

Re-investment into the education sector takes the form of several projects with the grant funding to sponsor student events/activities generating particular interest. The first round of grant funding during 2019/20 saw £259k awarded to 33 institutions. The national lockdowns during the global pandemic meant that no further funding was possible though, with the easing of restrictions, a second funding "window" was opened in May 2021. The result of the second round was £288k awarded to 68 institutions which was paid during 2021/22.

During this financial year a third grant funding window was opened with £201k paid to 33 institutions. The grants awarded are having an amazing impact on learners and enabling institutions to utilise their own resources elsewhere. This year the focus on future

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TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 JULY 2024

reinvestment was defined more clearly and is covered in more detail later and in the Annual Report.

The Trustees and CPC employees are proud of the contribution they make to these causes.

Several Trustees work in educational institutions which are members of CPC and therefore benefit from its services. Their institutions are therefore eligible for grant funding. It is stated in the related party transactions that no trustees sit on the evaluation panel which reviews and approves funding applications and any grant funding paid will be identified and listed in the financial statements.

To celebrate CPC reaching its 10,000th member landmark the Trustees approved £10,000 being designated from reserves to contribute towards a procurement training related initiative which will be made available to CPC members to bid for. Details are to be confirmed.

2. Advancing education and research in procurement provided that all the useful results of such research are published.

Crescent Learning is the flagship under which the charity fulfils its charitable objectives in relation to advancing education and research activities in procurement.

The Charity continues to fulfil its commitment through the funding of free procurement courses with 3rd party training providers and webinars for CPC member employees. This includes online webinars by CIPS and BIP Solutions and a wide range of webinars designed by CPC. These courses and webinars will ultimately be added into the Crescent Learning library. The ambition is to replicate this offer to framework suppliers by providing a resource area for their employees to advance their procurement knowledge.

During the year, 33 training courses were funded covering subjects such as writing a tender specification, ethical procurement and supply, and developing and managing contracts. 75 online webinars were attended covering advanced contract management, basic principles of contract law and an overview of the education sector. A total of 108 members gained access to training development material to advance their knowledge in procurement.

CPC continues to provide full administrative and technical support to regional and national Procurement Advisory Groups (PAG) and the Further Education Facilities Management Network (FEFMIN). These groups provide an excellent forum for members to advance their education through the transfer of knowledge with peers from other educational establishments and provide feedback on CPC services. During the year, 589 members attended PAG meetings and 21 attended FEFMIN network groups. 610 members attended the new "PAG presents" webinars which cover a variety of procurement related topics.

CPC is currently reviewing the Further Education Library of Procurement (FELP) which is a free to access online learning resource portal for all members. CPC plans to merge FELP into Crescent Learning during 2024/25, updating the learning and template resources required by

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members to meet the requirements of the Procurement Act 2023, which comes into effect from February 2025.

In anticipation of the Procurement Act coming into force, CPC has invested in learning and development over the past 12 months, both in terms of its own employees and those of its members. A new role, Learning & Development Lead was recruited in February 2024 and will be responsible for developing learning resources over the next few years. An increase in communications through newsletters, webinars and a dedicated Procurement Act page on the CPC website has raised members' awareness of the change in law from February 2025.

All CPC procurement technical employees have or are close to completing the Cabinet Office provided Expert Practitioner training in preparation for the new Act and several colleagues have participated in further "deep-dive" sessions with peers from across the wider public sector. This will ensure CPC are best placed to cascade knowledge and support members through the legislative process and ensure their procurement activities are compliant.

The Trustees oversee the charitable objectives of the charity with due regard to the Charity Commission's public benefit guidance.

Financial and business review.

2023/24 saw progression through year 2 of the charity's 5-year business plan. The three main strategies within the business plan are:

- To deliver outstanding procurement services.
- To support the development of its people (employees and members).
- To enable a sustainable future (financial, environmental and economic/social).

CPC income for the year ended 31 July 2024 was £6,036,761 (2023: £5,204,750) The year-end surplus before pension costs was £1,120,211 (2023: £622,325).

Marketing premium income from framework usage has increased by £544k from the previous year. Total spend reported through the frameworks exceeded £433 million (2023: £441 million) providing real value for money for CPC members.

18 frameworks are currently signposted by the Department for Education (DfE).

Tenet income from managed services increased by £76k during the year to a record total of £1,559,636. This is despite the loss of two large contracts at the start of the year due to the impact of the cost-of-living and energy crisis putting pressure on the budgets of colleges. Contract numbers recovered in the second half of the year and a new growth plan should increase income during 2024/25 and beyond.

Income from the on-demand tendering service was a record £745k (2023: £676k). Crescent Services (TPS) Limited which services the wider public sector has seen its most active year to

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date with significant increase in CPC framework usage and the extension of a managed service contract with a Housing Association.

Fundraising – the charity does not generate a regular income from fundraising and therefore does not use the services of fundraisers either on a paid or voluntary basis. CPC received several corporate donations during the year totalling £12,182 which is placed in restricted reserves and is used as contribution toward grants awarded to CPC members.

2023/24 saw the largest investment in employees in the history of the charity led by the final elements of the harmonisation of terms, conditions and benefits for employees working in the subsidiary companies. In April 2024, all Tenet employees were transferred under TUPE regulations into CPC. This coincided with a major rebrand of the charity and launch of a new website.

Employee wellbeing is at the forefront of the charity's values with new investment in a comprehensive Employee Assistance Programme (EAP) to support mental health alongside other health and medical benefits.

The Charity participates in the West Yorkshire Pension Fund (WYPF) with employees having the option of participating in the NEST pension scheme.

The WYPF pension scheme value on 31 July 2024 continues to show the company as having a pension asset. This has increased to £1,293,000 (2023: £790,000) and follows on from asset value determined by the actuary in 2022. In accordance with applicable accounting standards, the asset value has been deemed to be unrecognisable on the basis that the company has no expectation of reduced future employer contributions at some point during the life of the plan. Although a pension asset is arising, this does not create an immediately realisable asset that can be expended for the specific purposes of the pension fund.

In respect of the year ended 31 July 2024 a gift aid payment of £2,828 (2023: £6,164) was received from Tenet Education Services and £28,769 (2023: £12,404) was received from Crescent Services (TPS) Limited.

Looking ahead

CPC intends to continue its growth over the coming years in line with the 5-year strategy launched in 2022. New growth plans for all frontline business streams have been developed.

A new detailed and robust development training package for the company's procurement professionals and all managers will be launched in Autumn 2024. This follows the charity's "Grow Your Own" ethos which is aimed at ensuring CPC retains and recruits the best talent.

The Articles of Association have been reviewed to ensure it accurately reflects the work the charity is currently doing and its growth ambitions. A revised set will be presented to voting

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members at the AGM in November 2024 for approval. This will also include an added charitable object to include the increasing focus on "Giving Back".

A new grant funding window will open in early Spring 2025. Previously grants have funded a variety of projects and events aimed at.

- Enhancing teaching and learning.
- Improving a learner's experience of education.
- Supporting the learning of economically disadvantaged learners and minority groups.

The focus of future grants and the daily operational activities of the charity will now be on supporting our members in their quest to adequately help and support the following.

- Learners with Special Educational Needs and Disabilities (SEND).
- The physical and mental wellbeing of learners (with or without SEND).
- Absenteeism.

The Board of Trustees, senior management and employees fully support this focus and the positive impact CPC, with their efforts will have on people's lives.



CPC will shortly be publishing its first Equality, Diversity and Inclusion (EDI) Annual Report for 2023/24 covering all its achievements through the year and plans for future years to achieve the EDI Strategy produced last year.

The financial strength of CPC ensures it can absorb any continued impact from the cost-of-living crises and with no long-term liabilities (loans) is not negatively impacted by rises in interest rates.

Reserves policy

CPC maintains a reserves policy that is available on its website. This sets out the level of reserves to be held by the company and the reasons why. Designated and Restricted reserves are those reserves that the Board of Trustees have approved for the purpose of "Giving back" to the education sector.

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Post balance sheet events

Tenet Education Services Limited, a wholly owned subsidiary of CPC will merge into the parent company following the financial year end audit. Employees transferred into the charity on 1 April 2024. Tenet Procurement Services will continue trading as a subsidiary of CPC though with effect from 2 August 2024 will be renamed to Crescent Services (TPS) Limited. These changes will not have a significant effect on the Charity's financial position.

Environmental management

At the start of 2022 a Sustainability Working Group was established with employee volunteers from across CPC. This is chaired by a member of the Group Leadership Team (GLT) and has a Board sponsor. The aim of the group is to ensure the objectives set out in the 5-year strategy are achieved, not least setting out and completing the detailed plan to achieve ISO14001 – Environmental Management accreditation. Progress is reported at each monthly GLT meeting and at each Board meeting.

In 2022/23 an Environment Management System (EMS) template and the Charity's first Environmental and sustainability policy was produced. This year the focus has been to embed the objectives and key actions set out in the policy as well as introducing processes to collate and record the charity's carbon emissions and calculate its carbon footprint. During 2024/25 a Carbon Management Plan (CMP) will be created to manage and ultimately reduce the footprint over the next five years. This will be published on the website.

Business travel across the organisation is forecast to reduce year-on-year as management encourage more efficient and effective means of consulting with customers, in particular the Regional Procurement Advisors meetings with members which are, in the main held virtually.

A hybrid working model means that employees based at the Head Office in Salford are only expected to work onsite for two days per week and can work from home for the remainder. Some managed service contract customers are willing for CPC employees to work on a hybrid basis to reflect their own working practices.

This year £1,000 was donated to City of Trees, a charity which plant trees and restore woods and green spaces in the Greater Manchester area. Each year, a similar type of charity in a different part of the country will be chosen to receive a similar donation.

Social Impact

CPC continues its agile working policy which allows employees to choose their place of work within any customer contractual boundaries. This has had a positive effect on both productivity and employee wellbeing. The company head office in Salford remains partially occupied and is predominately used as a hub for collaborative working with teams across the company.

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CPC was very pleased to maintain its "Great Place to Work" accreditation for its fourth year which runs alongside its current accreditations for "Top 100 Great Place to Work for Women", "Top 100 Great Place to Work for Wellbeing" and "Great Place to Work – UK's best workplace". It also gained accreditation for UK's Best Workplace for Development and UK's Best Workplace for Charities and Not for Profit organisations.

The 5-year business plan supports the Charity's "Grow Your Own" ethos by incorporating the recruitment of local graduates into planned positions across several areas of the business.

CPC has committed to making available one day per year for employees to volunteer their time to local good causes. During the year employees took part in various activities including:

- Litter picking and minor maintenance work at a local park.
- Helping at a local homelessness charity.
- Working at a local dog's home.
- Decorating and minor grounds maintenance of a charity's head office.

The management and distribution of restricted and designated reserves to member institutions in the form of grants is led by the "Giving Back" Group who ensure that three main criteria are met. These have recently been changed as detailed above.

£201k of grant funding was distributed during the year with further funding commissioned for 2024/25.

Feedback from institutions that have received funding have been extremely positive and demonstrate the direct social impact CPC is having on the lives of young learners.

The charity's social impact from "Giving Back" can be easily measured with the results available on the CPC website. Measuring the impact from the day-to-day operational activities is more challenging and 2024/25 will see progress being made to address this with the results published on the website. The impact will focus on the Charity's main stakeholders:

- CPC Members.
- Customers outside of membership.
- CPC framework suppliers.
- Employees.

In July 2024 CPC held its first Supplier Excellence Awards Night at the Hilton Hotel in Manchester. This was to celebrate the achievements of framework suppliers in supporting the education sector over the year and to involve suppliers in the Charity's revised focus of supporting SEND, wellbeing and absenteeism for its members.

The event was a success with £7,595 of donations being received for "Giving Back" as well as several leads being generated from suppliers and attendees for increased support toward the new SEND, wellbeing and absenteeism initiative on a longer-term basis. The aim is to make this an annual event.

Equality diversity and inclusion (EDI)

A 5-year EDI strategy was launched in November 2023. The Trustees recognise that EDI is key to helping deliver a public benefit and continually reappraise a full and comprehensive policy of diversity, inclusion and equal opportunities.

CPC's first EDI Annual Report for 2023/24 has been produced detailing the ambitions and continual progress being made by the EDI working group, which was formed in 2022 and is chaired by an employee. The group works on various initiatives throughout the year to support the development of employees, one of CPC's main strategic objectives.

The EDI working group oversees the great work being carried out by the Women's and Men's support groups with further inclusive groups (such as a new carer's group) and activities planned.

In support of EDI initiatives outside of the charity, CPC donated £1,000, split between three external organisations: Just Like Us (an LGBT+ young people's charity), Scope (a disability equality charity) and the Race Equality Foundation (a national charity tackling racial inequality in public services). Similar donations will be committed each year.

Health, safety and employee wellbeing

The Trustees are aware of their responsibilities on all matters relating to health and safety. The Charity has a dedicated health, safety and wellness Lead who prepared the current health, safety and employee wellbeing strategy. A Board sponsor oversees the work that is carried out in relation to this.

The aim of this strategy is to develop a positive health, safety and wellbeing culture with coherent policies and procedures that are compliant with all appropriate health and safety standards. Further details are provided in this report under Risk Management and Compliance checks.

In February 2024 CPC was awarded its first ISO accreditation, ISO 45001 (Occupational Health & Safety Management). This achieves one of the main business aims within the 2022-27 Business Plan.

Further and sustained investment in employee wellbeing is a priority, with the majority of the workforce working remotely. The actions specified in the Health & Safety strategy have been completed. A Wellness Plan has been developed and awaits approval. Eight employees have been trained as mental health first aiders. A new Men's group was started in the year to run alongside the Women's group formed last year and has been warmly received by participants.

Workshops are currently in progress with all employees to collate thoughts and suggestions prior to the development and implementation of an Employee Value Proposition (EVP).

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TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 JULY 2024

Several workshops, posted articles and tips were delivered throughout the year covering topics requested by employees such as: Work Life Balance, Menopause, Women and men's health and Neurodiversity. Weekly office chair yoga sessions and seasonal coffee and connections have been particularly well received.

CPC is proud to maintain its Top 100 Great Place to Work for Wellbeing accreditation for another year with 99% of employees feeling that CPC is a physically safe place to work, 87% of employees feeling that CPC is a psychologically and emotionally safe place to work and 91% feeling that CPC encourages work-life balance. The new Wellness Plan aims to improve these results.

Governance

The Trustees are committed to the highest standards of Governance and recognise that this is only achieved through continual improvement. The Charity Governance Code is used as guidance and support for future improvements. In the build up to and during Board meetings in the year the Trustees have taken one of the seven principles included in the code and identified areas where further improvements can be made and this will form part of the continual Board development process. Two principles have been covered to date.

The Trustees have completed an annual detailed skills assessment for the last two years and these have identified skills gaps within the Board which have mostly been addressed with the appointment of four new trustees in May. The remaining gaps will be covered by training of current Trustees and the recruitment of a trustee with legal experience and a trustee with IT/Cyber security experience.

A comprehensive Learning and development platform has been created for the Board which will provide training resources for all Trustees as part of their continual development.

The Trustees have also approved a Trustee Performance Review Process which will incorporate a Board Development Plan alongside collective Board performance reviews every three years and annual individual trustee performance reviews.

The Crescent Services (TPS) Limited (formerly Tenet Procurement Services Limited) Board has been reduced to three directors: the Chair of CPC, the Managing Director of CPC and the Financial Controller of CPC. This is to improve efficiency and governance with separate Board meetings being held in advance of the main Charity Board meetings.

The GLT acknowledge that the organisation requires effective leadership at every level to achieve the Group's Mission and Vision. A new training and development programme for all managers has commenced in the year to support them in their role.

CPC has several cash investments in line with its Treasury Management Policy. The Trustees require that all investments be carried out ethically and have agreed that research can commence on potential equity investments in the future.

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TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 JULY 2024

The Financial Controller regularly monitors not only the credit ratings of institutions the Group invests its cash with but also the environmental sustainability performance of the listed institutions and reports on this through the management accounts commentary.

The environmental sustainability performance is based on several criteria incorporating environmental reporting, carbon disclosure & reduction, responsible investment, ethical accreditations and political donations.

Internal controls assurance

The Trustees are responsible for ensuring that its business is conducted in accordance with the law and proper standards, that the Charity's assets and money are safeguarded and properly accounted for, and that they are being used economically and effectively.

A wide range of internal control mechanisms are in place and being operated to help CPC meet its strategic objectives, to operate within the law, to make effective use of the Charity's money and to report activities accurately. These bring together information from all significant parts of the business and provide assurance to the Trustees that an effective system of internal controls is in place.

The most significant sources are through:

- The external auditors.
- Financial and non-financial performance monitoring and management.
- Appropriate communications structures.
- Effective strategies, policies and procedures.
- External stakeholders, including the Charity Commission and accreditation bodies.

The main forms of assurance are:

Operational controls

- Effective recruitment and selection process is in place to ensure suitable people are employed (including the completion of Disclosure and Barring Service checks for employees working in educational institutions) with senior managers responsible for ensuring that standards of conduct and behaviour are maintained to the highest levels.
- Annual appraisals (based around the Charity's vision and values) and half year interim reviews, with regular team and one-to-one meetings undertaken to maintain high standards of performance. People Development processes are in place to address any gaps or failings.
- Formal (but not exclusive to) Financial Policies and procedures, IT and Communications Access Policy, Group Conduct, Data Protection Policy, Health and Safety Policy and Treasury Management Policy.

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- Appropriate separations of duties are in place across key operational functions e.g., purchase order process to mitigate risks around fraud.
- Role based access controls are in place to ensure that employees only have access to systems and data that is pertinent to their requirements.
- Financial forecasts and budgets are in place which allow the GLT to monitor spend in terms of achieving budgets in the short, medium and long term.

In July 2024 the Board of Trustees approved the formation of an Employment and Finance Committee (EFC) which will meet three times a year, a month prior to each main Board meeting. Its remit will be to review and evidence that operational controls are effective. The EFC comprises three Trustees, two of whom are accountants and one who is a HR Consultant alongside the Managing Director, Financial Controller and Head of People Development.

Risk management and compliance checks

The GLT maintain a comprehensive risk register. Risks are collated under four main headings:

- Financial, assets, premises, H&S and charitable status.
- Suppliers, partners, competition, frameworks and all Group procurement services.
- Group operational, legal and regulatory matters.
- Membership, customers, reputational issues and the marketplace.

The risk register (and in particular the "top 5" risks identified below) is reported to every Board meeting, supplemented by detailed reviews throughout the year by the GLT. The risk appetite is reviewed during this process.

Risk	Nature of Risk and Risk Appetite	Mitigation
Significant loss of income	Severe reduction in income due to increased competition and loss of market share poses a risk to the business plan. <i>Risk Appetite - moderate</i>	Robust financial management processes are in place with action plans identified should trigger points be met. Reserves policy ensures adequate reserves are maintained.
Compliance with Data Protection legislation	Secure and resilient technology and processes are fundamental in building a more resilient business. <i>Risk Appetite – avoid</i>	External penetration testing of systems is carried out each year. The servers are now cloud-based with daily routine backups taking place.
Compliance with health and safety legislation	Failure to reduce or remove threats to employee, customer and supplier health and safety leads to harm and reputational damage.	A health, safety and staff wellbeing strategy is in place with mandatory training for all employees. A wellness group is tasked with maintaining an employee wellbeing and engagement

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FOR THE YEAR ENDED 31 JULY 2024

	<i>Risk Appetite - avoid</i>	programme. CPC has invested in an Employee Assistance Programme (EAP) and other health benefits.
Business continuity in the event of a major disruption	Impact of major disruption such as Covid-19 pandemic or major IT outage on the continuing operations of the business. <i>Risk Appetite - moderate</i>	A Business Continuity Plan provides guidance and support in the event of a major no-notice event. This is tested throughout the year.
Recruiting and retaining talent	Recruitment and retention of talent is essential to the delivery of business objectives and the loss of skills and knowledge poses a challenge to maintaining performance. <i>Risk Appetite - moderate</i>	Although retention has improved considerably during the year it is recognised that complacency must not set in. Competitive terms and conditions including a generous bonus and pension scheme. Regular feedback is received from employees via surveys, 1-2-1s and exit interviews. To implement an Employee Value Proposition (EVP) strategy that focuses on improving all areas of people development, culture, work environment and total rewards.

A range of surveys are undertaken of customer and employee satisfaction. The GLT conduct detailed analysis of the results with actions taken to address areas of concern.

There is appropriate independent oversight of compliance within specific areas of the business such as Health & Safety and Data Protection.

- CPC continues to progress its 5-year strategy in relation to health, safety and employee wellbeing which is sponsored by a board member. CPC achieved ISO 45001 – Occupational Health & Safety accreditation during the year.
- CPC maintains its “Great Place to Work” accreditation, “Top 100 Great Place to Work for Women”, “Top 100 Great Place to Work for Wellbeing” and “Great Place to Work – UK’s best workplace”.
- CPC maintains Cyber Essentials Plus accreditation. CPC commissions external consultants to perform penetration testing on its systems each year. This forms part of the Charity’s work toward achieving ISO 27001 – Information Security Management accreditation.
- A Board member sponsors a working group set up during the year to ensure CPC maintains full compliance with UK GDPR focussing on continual improvement.

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TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 JULY 2024

Internal controls assurance conclusion

The Trustees can take assurance that the CPC is reacting appropriately to the challenges it faces and has acted proactively to identify, investigate and communicate issues and management actions in an accessible, transparent manner.

The Trustees can confirm that the CPC has suitable internal controls for maintaining adequate accounting records, for safeguarding the assets of the Charity, and for taking reasonable steps to prevent and detect fraud and other irregularities. They also confirm that no weaknesses have been identified from the external audit which would have resulted in material misstatement or loss and which would have required disclosure in the financial statements.

Annual general meeting

The annual general meeting will be held on 11th of December 2024. The event will be hybrid, online via Microsoft Teams and in person.

External auditors

DJH Audit Limited were appointed as the external auditors for the next three years following a re-tendering exercise conducted through the CPC Audit Services framework and open to all suppliers on that framework.

Statement of the responsibilities of the Board of Trustees in relation to the Financial Statements

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Charity at the end of the financial year and of its surplus or deficit for the financial year. The Trustees are required to:

- Select suitable accounting policies and then apply them consistently.
- Observe the methods and principles in the Charities Statement of recommended Practices (SORP).
- Make judgements and estimates that are reasonable and prudent.
- State whether applicable UK accounting standard have been followed, subject to any material departure disclosed and explained in the financial statements; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping proper accounting records that disclose, with reasonable accuracy at any time, the financial position of the Charity and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Charity and its subsidiary companies and hence taking reasonable steps for the prevention and detection of fraud and other irregularities.

CRESCENT PURCHASING LIMITED

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)
FOR THE YEAR ENDED 31 JULY 2024

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of the financial statements may differ from legislation in other jurisdictions.

In so far as each Trustee is aware:

- There is no relevant audit information of which the Charity's auditors are unaware; and
- The Board of Trustees have taken all steps that it ought to have taken to make itself aware of any audit information and to establish that the auditors are aware of that information.

This report of the Trustees was approved by the Board on 11 December 2024 and signed on its behalf by:



A J Comyn
Chair of Trustees

CRESCENT PURCHASING LIMITED

INDEPENDENT AUDITOR'S REPORT FOR THE YEAR ENDED 31 JULY 2024

Opinion

We have audited the financial statements of Crescent Purchasing Limited (the parent 'charity') and its subsidiaries (the group) for the year ended 31 July 2024 which comprise the group statement of financial activities, the group balance sheet, the charity balance sheet, the group statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the group's and the charitable company's affairs as at 31 July 2024 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRCs Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's or charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and we do not express any form of

CRESCENT PURCHASING LIMITED

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE TRUSTEES OF CRESCENT PURCHASING LIMITED

assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and charity and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees report or the director's report.

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the Auditor report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the statement of Auditor responsibilities the trustees, who are also directors of the charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under Section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect

CRESCENT PURCHASING LIMITED

INDEPENDENT AUDITOR'S REPORT (CONTINUED) TO THE TRUSTEES OF CRESCENT PURCHASING LIMITED

a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the company through discussions with directors and other management, and from our previous knowledge and experience of the client and businesses in similar sectors;
- we assessed the extent of compliance with the laws and regulations identified through making enquiries of management and inspecting any available legal correspondence; and
- the audit team were in regular communication in relation to laws and regulations and potential instances of non-compliance throughout the audit.

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the Internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates were indicative of potential bias;
- investigated the rationale behind significant or unusual transactions; and
- performed walkthrough tests on major transaction cycles.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- enquiring of management as to actual and potential litigation and claims;
- reviewing legal and professional expenses for potential ongoing litigation work; and
- reviewing correspondence with HMRC and other professional advisors.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would

CRESCENT PURCHASING LIMITED

**INDEPENDENT AUDITOR'S REPORT (CONTINUED)
TO THE TRUSTEES OF CRESCENT PURCHASING LIMITED**

become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any. Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to the member in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees for our audit work, for this report, or for the opinions we have formed.

DJH Audit Ltd
.....
Candice Beynon FCCA (Senior Statutory Auditor)
For and on behalf of DJH Audit Limited

Date: *11/12/24*.....

Chartered Accountants
Statutory Auditor
Bridge House
157 Ashley Road
Hale
Altrincham
WA14 2UT

DJH Audit Limited is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006.

CRESCENT PURCHASING LIMITED

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES
INCLUDING INCOME AND EXPENDITURE ACCOUNT
FOR THE YEAR ENDED 31 JULY 2024

	Notes	Group 2024 £	Group 2023 £	Charity 2024 £	Charity 2023 £
Income from:					
Donations and legacies		12,182	500	43,778	19,068
Charitable activities	3	5,834,220	5,127,590	3,727,166	3,214,309
Investments	4	190,359	76,660	183,435	56,787
Total income		6,036,761	5,204,750	3,954,379	3,290,164
Expenditure on:					
Charitable activities	5	4,916,550	4,582,425	2,740,743	2,552,664
Net income for the year/ Net incoming resources		1,120,211	622,325	1,213,636	737,500
Other recognised gains and losses					
Actuarial (loss) gain on defined benefit pension schemes		(784,000)	496,000	(784,000)	496,000
Net movement in funds		366,211	1,118,325	429,636	1,233,500
Fund balances at 1 August 2023		6,848,047	5,729,722	7,685,065	6,451,565
Fund balances at 31 July 2024		7,184,258	6,848,047	8,114,701	7,685,065

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

CRESCENT PURCHASING LIMITED

CONSOLIDATED BALANCE SHEET
AS AT 31 JULY 2024

	Notes	Group 2024 £	Group 2023 £	Charity 2024 £	Charity 2023 £
Fixed assets					
Goodwill	12	-	115,000	-	-
Intangible assets	13	27,480	42,590	27,480	42,590
Tangible assets	14	24,907	36,936	13,995	26,110
Investments	15	-	-	1,377,962	1,377,962
		52,387	194,526	1,419,437	1,446,662
Current assets					
Debtors	17	1,249,822	1,007,680	916,885	779,331
Cash at bank and in hand		6,762,682	5,673,306	6,492,782	5,191,669
		8,012,504	6,680,986	7,409,667	5,971,000
Creditors: amounts falling due within one year	18	(880,633)	(817,465)	(714,403)	(522,597)
Net current assets		7,131,871	5,863,521	6,695,264	5,448,403
Net assets excluding pension liability		7,184,258	6,058,047	8,114,701	6,895,065
Defined benefit pension surplus / provision for liabilities	19	-	790,000	-	790,000
Net assets		7,184,258	6,848,047	8,114,701	7,685,065
Income funds					
Unrestricted funds – designated	21	520,993	347,387	520,993	347,387
Unrestricted funds – general		6,655,555	5,710,160	7,585,998	6,547,178
Unrestricted funds – pension		-	790,000	-	790,000
Restricted Funds – “Giving Back”		7,710	500	7,710	500
		7,184,258	6,848,047	8,114,701	7,685,065

CRESCENT PURCHASING LIMITED

BALANCE SHEET (CONTINUED)

AS AT 31 JULY 2024

The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 July 2024, although an audit has been carried out under section 144 of the Charities Act 2011. No member of the company has deposited a notice, pursuant to section 476, requiring an audit of those financial statements under the requirements of the Companies Act 2006.

The trustees acknowledge their responsibilities for ensuring that the charity keeps accounting records which comply with section 386 of the Act and for preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of the financial year and of its incoming resources and application of resources, including its income and expenditure, for the financial year in accordance with the requirements of sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Trustees on 11 December 2024.



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A J Comyn
Chair of Trustees

Company Registration No. 06774578

CRESCENT PURCHASING LIMITED**CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 JULY 2024**

		2024	2023
	Notes	£	£
Cash flows from operating activities			
Cash generated from operations	26	916,505	1,325,327
Investing activities			
Purchasing of tangible fixed assets		(18,122)	(18,155)
Sale of fixed assets		634	1,163
Interest received		190,359	76,660
Net cash used in investing activities		172,871	59,668
Net cash used in financing activities		-	-
Net increase in cash and cash equivalents		1,089,376	1,384,995
Cash and cash equivalents at beginning of year		5,673,306	4,288,311
Cash and cash equivalents at end of year		6,762,682	5,673,306

1. Accounting policies

Charity information

Crescent Purchasing Limited is a private company limited by guarantee incorporated in England and Wales. The registered office is Procurement House, Leslie Hough Way, Salford, M6 6AJ.

The Crescent Group consists of Crescent Purchasing Limited, Tenet Education Services Limited and Crescent Services (TPS) Limited.

1.1 Accounting convention

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in that UK and Republic of Ireland issued in October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011 and the companies Act 2006 and UK Generally Accepted Accounting Practice.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

This charity is a qualifying entity for the purpose of FRS 102 and the Charity SORP, being a member of a group where the parent of that group prepares publicly available consolidated financial statements which are intended to give a true and fair view (of the assets, liabilities, financial position and profit or loss) and that member is included in the consolidation. The charity has therefore taken the advantage of exemptions from the following disclosure requirements for parent company information presented within the consolidated financial statements.

- Section 7 'Statement of Cash Flows': Presentation of a statement of cash flow and related notes and disclosures
- Section 33 'Related Party Disclosures': Compensation for key management personnel.

1.2 Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus, the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1. Accounting policies

(Continued)

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives unless the funds have been designated for other purposes.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purpose and uses of the restricted funds are set out in the notes to the financial statements.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the charity.

1.4 Incoming resources

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once that charity has been notified of the donation unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amounts is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity, this is normally upon notification of the interest paid or payable by the bank

1.5 Resources expended

Expenditure is included within the Statement of Financial Activities on an accruals basis. Irrecoverable VAT has been charged as a cost against the activity in which the expenditure was incurred. All expenditure is solely for the purpose of achieving the charities objectives and has been disclosed within those cost categories.

Governance costs are recognised when, and to the extent that, the charity can identify activities in which are associated with the general running of the charity, as opposed to being directly associated with its charitable activities.

Support costs are recognised when the charity can identify centralised services that benefit all area of the charity's operations.

1. Accounting policies

(Continued)

1.6 Intangible fixed assets - goodwill

Goodwill represents the excess of the cost of acquisition of unincorporated businesses over the fair value of net assets acquired. It is initially recognised as an asset at cost and is subsequently measured at cost less accumulated amortisation and accumulated impairment losses. Goodwill shall be considered to have a finite useful life and shall be amortised on a systematic basis over its life.

1.7 Intangible fixed assets other than goodwill

Intangible assets acquired separately from a business are recognised at cost and are subsequently measured at cost less accumulated amortisation and accumulated impairment losses.

Intangible assets acquired on business combinations are recognised separately from goodwill at the acquisition date where it is probable that the expected future economic benefits that are attributable to the asset will flow to the entity and the cost or value of the asset can be measured reliably.

Amortisation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Customer relationship	up to 8 years
Brand	up to 8 years
Cloud-based server	Over 5 years

1.8 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual value over their expected useful lives on the following bases:

Leasehold improvements	Over the life of the lease
Plant and equipment	Between 3 and 6 years
Fixtures and fittings	Over 5 years

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset and is recognised in net income/(expenditure) for the year.

1.9 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that these assets have

1. Accounting policies

(Continued)

suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

Intangible assets with indefinite useful lives and intangible assets not yet available for use are tested for impairment annually, and whenever there is an indication that the asset may be impaired.

1.10 Fixed assets investments

Fixed asset investments are initially measured at cost and subsequently measured at cost less any accumulated impairment losses. The investments are assessed for impairment at each reporting date and any impairment losses or reversals of impairment losses are recognised immediately in net income/(expenditure) for the year.

1.11 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.12 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provision of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at

1. Accounting policies

(Continued)

a market rate of interest. Financial liabilities classified as payable within one year not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1.13 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.14 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

The cost of providing benefits under defined benefit plans is determined separately for each plan using the projected unit credit method and is based on actuarial advice.

The change in the net defined benefit liability arising from employee service during the year is recognised as an employee cost. The cost of plan introductions, benefit changes, settlements and curtailments are recognised as incurred.

The net interest element is determined by multiplying the net defined benefit liability by the discount rate, taking into account any changes in the net defined benefit liability during the period as a result of contribution and benefit payments. The net interest is recognised in income/(expenditure) for the year.

Re-measurement changes comprise actuarial gains and losses, the effect of the asset ceiling and the return on the net defined benefit liability excluding amounts included in net interest. These are recognised immediately in other recognised gains and losses in

1. Accounting policies

(Continued)

the period in which they occur and are not reclassified to income/(expenditure) in subsequent periods.

The net defined benefit pension asset or liability in the balance sheet comprises the total for each plan of the present value of the defined benefit obligation (using a discount rate based on high quality corporate bonds), less the fair value of plan assets out of which the obligations are to be settled directly. Fair value is based on market price information, and in the case of quoted securities is the published bid price. The value of a net pension benefit asset is limited to the amount that may be recovered either through reduced contributions or agreed refunds from the scheme.

1.15 Basis of consolidation

In the parent company financial statements, the cost of a business combination is the fair value at the acquisition date of the assets given, equity instruments issued and liabilities incurred or assumed, plus costs directly attributable to the business combination. The excess of the cost of a business combination over the fair value of the identifiable assets, liabilities and contingent liabilities acquired is recognised as goodwill. The cost of the combination includes the estimated amount of contingent consideration after the acquisition date. Provisional fair values recognised for business combinations in the previous periods are adjusted retrospectively for final fair values determined in the 12 months following the acquisition date. Investments in subsidiaries, joint ventures and associates are accounted for at costs less impairment.

The consolidated financial statements incorporate those of Crescent Purchasing Limited and all of its subsidiaries (ie entities that the group controls through its power to govern the financial and operating policies so as to obtain economic benefits). Subsidiaries acquired during the year are consolidated using the purchase method. Their results are incorporated from the date that control passes.

All financial statements are made up 31 July 2024. Where appropriate, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used in line with those used by other members of the group.

All intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated on consolidation. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.

Tenet Education Services Limited and Crescent Services (TPS) Limited have been included in the group financial statements using the purchasing method of accounting. Accordingly, the group statements of financial activities and statement of cash flows include the results and cash flows of Tenet Education Services Limited and Crescent Services (TPS) Limited.

CRESCENT PURCHASING LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JULY 2024

2. Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

During the current or preceding financial statements, no critical judgements or estimates were used in the preparation of these financial statements.

3. Charitable activities

	Group 2024 £	Group 2023 £	Charity 2024 £	Charity 2023 £
Marketing premiums	3,360,311	2,816,772	3,288,091	2,793,070
Services rendered	2,342,724	2,195,908	-	-
Other income	131,185	114,910	439,075	421,239
	<u>5,834,220</u>	<u>5,127,590</u>	<u>3,727,166</u>	<u>3,214,309</u>

4. Investments

	2024 £	2023 £
Interest receivable	<u>190,359</u>	<u>76,660</u>

The majority, £183,435 (2023: £56,787) of the Group's investment income of £190,359 (2023: £76,660) arises in Crescent Purchasing Limited from money held in interest bearing deposit accounts.

CRESCENT PURCHASING LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 JULY 2024

5. Charitable activities

	Group 2024 £	Group 2023 £	Charity 2024 £	Charity 2023 £
Employee costs	2,874,547	2,794,450	914,924	1,019,179
Occupancy costs	69,591	84,706	69,591	84,706
Telephone	29,439	28,358	19,795	17,275
Postage and stationery	5,753	5,325	4,910	4,132
Insurance	63,269	56,056	63,269	56,056
Legal costs	(12,229)	45,345	6,170	7,345
Travel costs	78,789	72,191	24,639	18,357
Recruitment and training	54,752	70,228	49,577	59,482
Marketing and advertising	187,176	141,254	187,124	141,020
Crescent learning	4,378	9,329	4,378	9,329
Procurement partner and member shared income	10,939	5,077	10,939	55,077
Health, safety and employee wellbeing	17,221	10,587	15,898	9,594
Consultancy fees	12,210	12,201	750	-
Provision for bad debts	(4,512)	3,520	(251)	(741)
Bank charges	2,484	2,635	1,608	1,455
Other expenditure	8,983	7,228	8,353	6,850
Donations to Charity	2,000	100	2,000	100
ICT costs	73,394	84,685	52,172	59,182
	<u>3,478,184</u>	<u>3,433,275</u>	<u>1,435,846</u>	<u>1,548,398</u>
Giving Back Activities (see note 6)	231,366	34,130	231,366	34,130
Share of support costs (see note 7)	1,179,061	1,086,717	1,055,723	953,211
Share of governance costs (see note 7)	27,939	28,303	17,808	16,925
	<u>4,916,550</u>	<u>4,582,425</u>	<u>2,740,743</u>	<u>2,552,664</u>
Analysis by fund				
Unrestricted funds – general	4,685,184	4,548,295	2,509,377	2,518,534
Unrestricted funds – designated	226,394	34,130	226,394	34,130
Restricted funds – “Giving Back”	4,972	-	4,972	-
	<u>4,916,550</u>	<u>4,582,425</u>	<u>2,740,743</u>	<u>2,552,664</u>

CRESCENT PURCHASING LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 JULY 2024

6. Giving Back activities

Reinvestment activities payable into the education sector is expenditure made from the charity's designated and restricted funds towards agreed projects detailed in the Trustees report and note 22.

This expenditure falls outside of standard operational costs and may lead to deficits in some years. The operational surplus that would have been stated had this reinvestment into the sector not happened is shown.

	Group 2024 £	Group 2023 £	Charity 2024 £	Charity 2023 £
Net income for the year	1,120,211	622,325	1,213,636	737,500
Giving Back activities	231,366	34,130	231,366	34,130
Operational surplus	<u>1,351,577</u>	<u>656,455</u>	<u>1,445,002</u>	<u>771,630</u>

7. Group support costs

	Support Cost £	Governance costs £	2024 £	2023 £	Basis of allocation
Employee costs	1,019,434	-	1,019,434	913,037	Administration
Depreciation and amortisation	159,627	-	159,627	173,680	Support
Audit fees	-	8,260	8,260	8,100	Governance
Legal and professional	-	11,572	11,572	12,843	Governance
Accounting services	-	8,107	8,107	7,360	Governance
	<u>1,179,061</u>	<u>27,939</u>	<u>1,207,000</u>	<u>1,115,020</u>	
Analysed between Charitable activities	<u>1,179,061</u>	<u>27,939</u>	<u>1,207,000</u>	<u>1,115,020</u>	

Governance costs include payments to the auditors of £8,260 (2023: £8,100) for audit fees.

CRESCENT PURCHASING LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 JULY 2024

Charity	Support Cost £	Governance costs £	2024 £	2023 £	Basis of allocation
Employee costs	1,019,434	-	1,019,434	913,037	Administration
Depreciation and amortisation	36,289	-	36,289	40,174	Support
Audit fees	-	5,100	5,100	5,100	Governance
Legal and professional	-	7,986	7,986	8,270	Governance
Accounting services	-	4,722	4,722	3,555	Governance
	<u>1,055,723</u>	<u>17,808</u>	<u>1,073,531</u>	<u>970,136</u>	
Analysed between Charitable activities	<u>1,055,723</u>	<u>17,808</u>	<u>1,073,531</u>	<u>970,136</u>	

Governance costs include payments to the auditors of £5,100 (2023: £5,100) for audit fees.

8. Net Movement in funds

	Group 2024 £	Group 2023 £	Charity 2024 £	Charity 2023 £
Net movement in funds is stated after charging/(crediting)				
Fees payable to the company's auditors for the audit of the company's financial statements	8,260	8,100	5,100	5,100
Operating lease costs	32,269	43,676	32,269	43,676
Depreciation of owned tangible fixed assets	29,517	33,570	21,179	25,064
Amortisation of intangible assets	<u>130,110</u>	<u>140,110</u>	<u>15,110</u>	<u>15,110</u>

9. Trustees

None of the trustees (or any persons connected with them), except for the Managing Director, received any remuneration during the year. Two trustees were reimbursed travelling expenses in the year of £121 (2023: £161).

Note 10 includes further disclosure of remuneration of key management personnel.

CRESCENT PURCHASING LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 JULY 2024

10. Employees

Number of employees

The average monthly number of employees during the year were:

	Group 2024 Number	Group 2023 Number	Charity 2024 Number	Charity 2023 Number
Professional and administrative	80	80	40	38
Employment costs	2024	2023	2024	2023
	£	£	£	£
Wages and salaries	3,254,180	2,992,228	1,463,914	1,445,556
Social security costs	342,553	309,248	230,235	145,808
Other pension costs	297,248	406,011	240,209	340,852
	<u>3,893,981</u>	<u>3,707,487</u>	<u>1,934,358</u>	<u>1,932,216</u>

On 1 April 2024 all employees of Tenet Education Services Limited transferred into Crescent Purchasing Limited, its parent company.

There were no employee restructuring payments (both contractual and non-contractual), either incurred or paid during the year (2023: £27,946).

Included within other pension costs are current services costs and associated interest expense on defined benefit pension plans. During the year, the company recognised current service costs and interest expenses from defined benefit pension plans of £6,000 (2023: £198,000).

Included within support costs are wages to the value of £1,019,434 for the Human Resources, Finance and Communications departments through virtue of shared service to all the charitable activities.

The number of employees whose annual remuneration was £60,000 or more.

	Group 2024 Number	Group 2023 Number	Charity 2024 Number	Charity 2023 Number
Directors	1	1	1	1
Employees	15	9	6	6

Darren Lowe (Managing Director) is the only key management personnel associated with the direct running of the charity. Darren Lowe was paid total remuneration of £132,030

CRESCENT PURCHASING LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 JULY 2024

(2023: £122,820). The remuneration for Darren Lowe was provided in his capacity of Managing Director of the charitable activities and not in his capacity of trustee of the charity. Included within total remuneration were pension contributions totalling £12,600 (2023: £11,031). Darren Lowe resigned as a Trustee of the charity on 31 July 2024 and will act solely as Managing Director.

11. Taxation

The charity is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or section 252 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects.

12. Group intangible fixed assets

	Goodwill £	Customer relationship £	Brand £	Total £
Cost				
At 1 August 2023 and 31 July 2024	1,804,474	69,003	366,523	2,240,000
Amortisation and impairment				
At 1 August 2023	1,742,236	60,754	322,010	2,125,000
Amortisation charged for the year	62,238	8,249	44,513	115,000
At 31 July 2024	1,804,474	69,003	366,523	2,240,000
Carrying amount				
At 31 July 2024	-	-	-	-
At 31 July 2023	62,238	8,249	44,513	115,000

Charity intangible fixed assets

	Goodwill £
Cost	
At 1 August 2023 and 31 July 2024	1,250,000
Amortisation and impairment	
At 1 August 2023	1,250,000
Amortisation charged for the year	-
At 31 July 2024	1,250,000
Carrying amount	
At 31 July 2024	-
At 31 July 2023	-

CRESCENT PURCHASING LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 JULY 2024

13. Group other intangible fixed assets

	Customer relationship management system £	Cloud based server £	Total £
Cost			
At 1 August 2023 and 31 July 2024	80,492	8,500	88,992
Amortisation and impairment			
At 1 August 2023	42,719	3,683	46,402
Amortisation charged for the year	13,410	1,700	15,110
At 31 July 2024	56,129	5,383	61,512
Carrying amount			
At 31 July 2024	24,363	3,117	27,480
At 31 July 2023	37,773	4,817	42,590

Charity intangible fixed assets

	Customer relationship management system £	Cloud based server £	Total £
Cost			
At 1 August 2023 and 31 July 2024	80,492	8,500	88,992
Amortisation and impairment			
At 1 August 2023	42,719	3,683	46,402
Amortisation charged for the year	13,410	1,700	15,110
At 31 July 2024	56,129	5,383	61,512
Carrying amount			
At 31 July 2024	24,363	3,117	27,480
At 31 July 2023	37,773	4,817	42,590

CRESCENT PURCHASING LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 JULY 2024

14. Group tangible fixed assets

	Leasehold improvements £	Plant and equipment £	Fixtures and fittings £	Total £
Cost				
At 1 August 2023	58,757	74,577	29,417	162,751
Additions	-	18,122	-	18,122
Less Disposals	-	(22,570)	-	(22,570)
At 31 July 2024	58,757	70,129	29,417	158,303
Depreciation and impairment				
At 1 August 2023	49,777	49,369	26,669	125,815
Depreciation charged in the year	8,980	18,097	2,440	29,517
Less disposals	-	(21,936)	-	(21,936)
At 31 July 2024	58,757	45,530	29,109	133,396
Carrying amount				
At 31 July 2024	-	24,599	308	24,907
At 31 July 2023	8,980	25,208	2,748	36,936

Charity tangible fixed assets

	Leasehold improvements £	Plant and equipment £	Fixtures and fittings £	Total £
Cost				
At 1 August 2023	58,757	42,330	29,417	130,504
Additions	-	9,064	-	9,064
Less Disposals	-	(10,039)	-	(10,039)
At 31 July 2024	58,757	41,355	29,417	129,529
Depreciation and impairment				
At 1 August 2023	49,777	27,948	26,669	104,394
Depreciation charged in the year	8,980	9,759	2,440	21,179
Less disposals	-	(10,039)	-	(10,039)
At 31 July 2024	58,757	27,668	29,109	115,534
Carrying amount				
At 31 July 2024	-	13,687	308	13,995
At 31 July 2023	8,980	14,382	2,748	26,110

CRESCENT PURCHASING LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 JULY 2024

15. Charity fixed asset investments

	Other Investments £
Cost or valuation	
At 1 August 2023 & 31 July 2024	1,377,962
Carrying amount	
At 31 July 2024	1,377,962
At 31 July 2023	1,377,962
	2024
Other investments comprise:	£
Investments in subsidiaries	1,377,962
	2023
	£
	1,377,962

16. Financial instruments

	Group 2024 £	Group 2023 £	Charity 2024 £	Charity 2023 £
Carrying amount of financial assets				
Debt instruments measured at amortised cost	1,127,178	937,557	794,241	718,555
Carrying amount of financial liabilities				
Measured at amortised cost	496,442	497,861	484,848	355,504

17. Debtors: amounts falling due within one year:

	Group 2024 £	Group 2023 £	Charity 2024 £	Charity 2023 £
Trade debtors	399,360	363,430	72,725	63,689
Amounts owed by subsidiaries	-	-	6,613	81,795
Other debtors	2,871	2,884	2,871	2,884
Prepayments and accrued income	847,591	641,366	834,676	630,963
	1,249,822	1,007,680	916,885	779,331

CRESCENT PURCHASING LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 JULY 2024

18. Creditors: amounts falling due within one year

	Group 2024	Group 2023	Charity 2024	Charity 2023
	£	£	£	£
Other taxation and social security	334,020	306,828	200,904	154,318
Trade creditors	104,706	86,096	97,970	77,662
Amounts owed to subsidiaries	-	-	-	1,830
Other creditors	11,955	20,196	11,291	7,424
Accruals and deferred income	429,952	404,345	404,238	281,363
	<u>880,633</u>	<u>817,465</u>	<u>714,403</u>	<u>522,597</u>

Deferred income within the charity relates to suppliers' sponsorship of the CPL village within external exhibitions (£3,650), namely the Schools and Academies Show (SAAS) which will be fully utilised in the November 2024 SAAS. £25,000 relates to a potential misreported spend from a framework supplier which will probably result in a credit being raised.

The additional subsidiary deferred income within the Group figure relates to consultancy works being invoiced where completion has been delayed into next year.

Deferred income

	Group £	Charity £
Balance at 1 August 2023	12,775	12,775
Released from previous years	(12,775)	(12,775)
Resources deferred in the year	50,170	28,650
Balance at 31 July 2024	<u>50,170</u>	<u>28,650</u>

19. Defined benefit pension surplus / provision for liabilities

The WYPF pension scheme value as at 31 July 2024 and show the company as having no pension asset. The latest actuarial valuation for the pension scheme related to the period ended 31 March 2022. In accordance with applicable accounting standards, the asset value has been deemed to be unrecognisable on the basis that the company has no expectation of reduced future employer contributions at some point during the life of the plan. Although a pension asset is arising, this does not create an immediately realisable asset that can be expended for the specific purposes of the pension fund.

CRESCENT PURCHASING LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 JULY 2024

		Group 2024 £	Group 2023 £	Charity 2024 £	Charity 2023 £
Retirement benefit asset / obligations	Note 20	-	790,000	-	790,000
		-	790,000	-	790,000

20. Retirement benefit schemes

Defined contribution schemes

The charity operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the charity in an independently administered fund.

The charge to profit or loss in respect of defined contribution schemes was £243,000 (2023: £163,000).

Defined benefit schemes

Key assumptions

	2024 %	2023 %
Discount rate	4.90	4.90
Expected rate of increase of pensions in payment	2.50	2.60
Expected rate of salary increases	3.75	3.85
Inflation assumption (CPI)	2.50	2.60
Pension accounts revaluations rate	2.50	2.60

Mortality assumptions

The assumed life expectations on retirement at age 65 are:

	2024 Years	2023 Years
Retiring today		
- Males	20.8	21.0
- Females	24.0	24.1
Retiring in 20 years		
- Males	21.7	22.2
- Females	24.7	25.1

CRESCENT PURCHASING LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 JULY 2024

Amounts recognised in the profit and loss account:

	2024	2023
	£	£
Current service cost	318,000	386,000
Net interest on defined benefit liability/(asset)	198,000	143,000
Other costs and income	(243,000)	(163,000)
	<u>273,000</u>	<u>366,000</u>

Amounts taken to other comprehensive income:

	2024	2023
	£	£
Actual return on scheme assets	312,000	255,000
Return on scheme assets excluding interest income	312,000	255,000
Actuarial changes related to obligations	1,096,000	(751,000)

The amounts included in the balance sheet arising from the charity's obligations in respect of defined benefit plans are as follows:

	2024	2023
	£	£
Present value of defined benefit obligations	5,647,000	4,027,000
Fair value of plan assets	(5,647,000)	(4,817,000)
Surplus in scheme	-	(790,000)

Movements in the present value of defined benefit obligations:

	2024	2023
	£	£
Liabilities at 1 August 2023	4,027,000	4,185,000
Current service cost	318,000	386,000
Benefits paid	(135,000)	(34,000)
Contributions from scheme members	143,000	98,000
Actuarial gains and losses	1,096,000	(751,000)
Interest cost	198,000	143,000
At 31 July 2024	<u>5,647,000</u>	<u>4,027,000</u>

CRESCENT PURCHASING LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 JULY 2024

The defined benefit obligations arise from plans which are wholly or partly funded.
 Movements in the fair value of plan assets:

	2024	2023
	£	£
Fair value of assets at 1 August 2023	4,817,000	4,677,000
Return on plan assets (excluding amounts included in net)	312,000	(255,000)
Benefits	(135,000)	(34,000)
Contributions by the employer	267,000	168,000
Contributions by scheme members	143,000	98,000
Other	243,000	163,000
At 31 July 2024	<u>5,647,000</u>	<u>4,817,000</u>

The fair value of plan assets at the reporting period end was as follows:

	2024	2023
	£	£
Equity instruments	4,479,000	3,858,000
Debt instruments	723,000	573,000
Property	152,000	159,000
Cash	152,000	188,000
Other	141,000	39,000
	<u>5,647,000</u>	<u>4,817,000</u>

21. Designated and Restricted funds

The income funds of the charity include the following designated and restricted funds which have been set aside out of unrestricted funds by the trustees for specific purposes:

	Balance at 01 August 2023	Incoming Resources	Resources expended	Balance at 31 July 2024
	£	£	£	£
Subsidised costs for Tenet On-Demand	3,800	-	3,800	-
Supplier Awards Night	25,000	-	25,000	-
Other education sector charity donations	20,000	-	900	19,100
Sponsorship of Student Events/Activities	286,779	402,682	200,668	488,793
Procurement Training	-	10,000	-	10,000
Procurement Advisory Group (PAG)	4,768	-	48	4,720
Facilitate Estates Group	2,640	-	-	2,640
Marketing and materials	4,400	-	950	3,450
	<u>347,387</u>	<u>412,682</u>	<u>231,366</u>	<u>528,703</u>

CRESCENT PURCHASING LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 JULY 2024

Restricted funds relate to income received as a donation for use solely for the Giving Back (reinvestment) initiative. During the year £12,182 was received and £4,972 expended in the grant funding exercise carried out during the year.

22. Analysis of net assets between funds

	Unrestricted	Designated	Restricted	Total	Total
	2024	2024	2024	2024	2023
	£	£	£	£	£
Fund balances at 31 July 2024 are represented by:					
Intangible fixed assets - goodwill				-	115,000
Intangible fixed assets - other	27,480	-	-	27,480	42,590
Tangible assets	24,907	-	-	24,907	36,936
Current assets	6,603,168	520,993	7,710	7,131,871	5,863,521
Pensions and Provisions	-	-	-	-	790,000
	<u>6,655,555</u>	<u>520,993</u>	<u>7,710</u>	<u>7,184,258</u>	<u>6,848,047</u>

23. Operating lease commitments

At the reporting end date, the charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	Group	Group	Charity	Charity
	2024	2023	2024	2023
	£	£	£	£
Within one year	2,517	32,269	2,517	32,269
Between two and five years	93,607	930	93,607	930
In over five years	-	-	-	-
	<u>96,124</u>	<u>33,199</u>	<u>96,124</u>	<u>33,199</u>

24. Related party transactions

The Charity has taken advantage of the exemption available in Section 33.1A of FRS 102 whereby it has not disclosed transactions with the ultimate parent company or any wholly owned subsidiary undertaking of the group.

The Trustees are employed by institutions that are also members of CPC and benefit from the usage of its frameworks and Crescent Learning activities. Two Trustees (now resigned) were associated to Hopwood Hall College and Leeds College of Building which also accessed the procurement managed service provided by Tenet.

CRESCENT PURCHASING LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 JULY 2024

Grants payable from designated funds are available to all member institutions that pass the relevant criteria. This is therefore open to institutions which employ the trustees of the charity. No Trustees are involved in the review and approval of grant applications.

25. Subsidiaries

Consolidated financial statements for parent charitable companies are required under the Charity SORP (FRS102)

Details of the Charity's subsidiaries on 31 July 2024 are as follows:

Name of undertaking	Registered office	Nature of business	Class of shares held	% Held
				Direct
Tenet Education Services Limited (No. 03049474)	United Kingdom	Provision of advisory and consultancy services	Ordinary	100.00
Crescent Services (TPS) Limited (No. 10021398)	United Kingdom	Provision of advisory and consultancy services	Ordinary	100.00

All investments in subsidiaries are held at cost less provision for impairment and are eliminated upon consolidation.

Tenet Education Services Limited will merge into Crescent Purchasing Limited with effect from 1 August 2024.

Crescent Services (TPS) Limited, formerly known as Tenet Procurement Services Limited will continue trading though changed its name to Crescent Services (TPS) Limited with effect from 2 August 2024.

CRESCENT PURCHASING LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 JULY 2024

26. Cash generated from operations

	2024	2023
	£	£
Surplus for the year	1,120,211	622,325
Adjustments for:		
Investment income recognised in statement of financial activities	(190,359)	(76,660)
Amortisation and impairment of intangible assets	130,110	140,110
Depreciation and impairment of tangible fixed assets	29,517	33,570
Difference between pension charge and cash contributions	6,000	198,000
Movements in working capital:		
Decrease/(Increase) in debtors	(242,142)	(277,977)
Increase in creditors	63,168	130,005
Cash generated from operations	<u>916,505</u>	<u>1,325,327</u>

27. Post Balance Sheet Event

On 1 August 2024 Tenet Education Services Limited will merge into its parent company, Crescent Purchasing Limited. All trade, assets and liabilities will transfer into the parent company after which Tenet Education Services Limited will be dissolved.

8.0.20



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A list of our directors and their qualifications can be viewed at our registered office.

